

(Please scan this QR code to view RHP)

This is an abridged prospectus containing salient features of the red herring prospectus of Dev Accelerator Limited (the "Company") dated September 02, 2025, filed with the Registrar of Companies, Gujarat at Ahmedabad (the "RHP" or "Red Herring Prospectus"). You are encouraged to read greater details available in the RHP, which is available at https://www.sebi.gov.in/sebiweb/home/HomeAction.do?do <u>Listing-yes&sid=3&ssid=15&smid=11</u>. Unless otherwise specified all capitalised terms used herein and not specifically defined bear the same meaning as ascribed to them in the RHP. This abridged prospectus is not for distribution outside of India.

THIS ABRIDGED PROSPECTUS CONSISTS OF FOUR PAGES OF BID CUM APPLICATION FORM ALONG WITH INSTRUCTIONS AND EIGHT PAGES OF ABRIDGED PROSPECTUS, PLEASE ENSURE THAT YOU HAVE RECEIVED

Please ensure that you have read the RHP, this abridged prospectus ("Abridged Prospectus") and the general information document for investing in public offers ("GID") undertaken through the Book Building Process before applying in the Issue (as defined below). The investors are advised to retain a copy of the RHP/Abridged Prospectus for their future reference.

You may obtain a physical copy of the Bid-cum-Application Form and the RHP from the Stock Exchanges (defined below), Members of the Syndicate (defined below), Registrar to the Issue, Registrar and Share Transfer Agents ("RTAs"), Collecting Depository Participants ("CDPs"), Registered Brokers, Bankers to the Issue, Investors' Associations or Self Certified Syndicate Banks ("SCSBs"). You may also download the RHP from the website of Securities and Exchange Board of India ("SEBI") at www.sebi.gov.in, the website of National Stock Exchanges of India Limited ("NSE") and the BSE Limited ("BSE" and together with NSE, the "Stock Exchanges") at www.nseindia.com and www.bseindia.com, the website of the Company at www.devx.work and the website of the Book Running Lead Manager at www.pantomathgroup.com.



DEV ACCELERATOR LIMITED

Corporate Identity Number: U74999GJ2020PLC115984; Date of Incorporation: September 5, 2020

Registered Office	Corporate Office	Contact Person	Telephone and E-Mail	Website
C-01, The First Commercial Complex,	A - 1101, $B - 1101$, The First,	Anjan Trivedi,	Tel: 7041482004	www.devx.work
behind Keshavbaug Party Plot,	B/h Keshavbaug Party Plot,	Company Secretary and	Email: compliance@devx.work	
Vastrapur, Ahmedabad,	near Shivalik High-Street. Vastrapur,	Compliance Officer		
Gujarat -380015, India.	Ahmedabad, Gujarat– 380015, India.	- "		

OUR PROMOTERS: PARTH NAIMESHBHAI SHAH, UMESH SATISHKUMAR UTTAMCHANDANI, RUSHIT SHARDULKUMAR SHAH, JAIMIN JAGDISHBHAI SHAH, PRANAV NIRANJAN PANDYA, AMISHA JAIMIN SHAH, KRUTI PRANAV PANDYA AND DEV INFORMATION TECHNOLOGY LIMITED

Details of the Issue								
Fresh	Offer for	Total						
Issue size	Sale size	Issue size			Eligible Employees and Eligible Shareholders			
				QIBs	Non-	RIBs	Eligible	Shareholders
							Employees	Reservation
			Individual Bidders ("RIBs")		Bidders			Portion
Fresh issue	Not	Up to	The Issue is being made pursuant to	Not less than	Not more than	Not more	Up to	Up to
of up to	Applicable				15% of the Net	than 10% of	164,500	329,000
23,500,000					Issue or the	the Net	Equity	Equity
Equity					Net Issue less	Issue or	Shares of	Shares of
Shares of					allocation to	the Net	face value	face value of
face value					QIB	Issue less	of ₹2 each	₹2 each
of ₹2 each					Bidders and	allocation to		
aggregating		up to ₹ [•]	and Statutory Disclosures – Eligibility	of Net QIB	Retail Individual	QIBs		
up to		million			Investors will be	and Non		
₹ [●]			RHP. For details in relation to share	be available	available for	Institutional		
million					allocation.	Investors		
			Eligible Employees and Eligible	proportionately				
			Shareholders, see "Issue Structure"	to Mutual				
			on page 411 of the RHP.	Funds only.				
	Fresh issue of up to 23,500,000 Equity Shares of face value of ₹2 each aggregating up to ₹ [•] million	Fresh issue of up to 23,500,000 Equity Shares of face value of ₹2 each aggregating up to ₹ [•] million	Fresh issue of up to 23,500,000 Equity Shares of face value of ₹2 each aggregating up to ₹ [•] million Fresh issue Applicable 23,500,000 Equity Shares of face value of ₹2 each aggregating up to ₹ [•] million	Fresh Issue size Sale size	Fresh Issue size Not Offer for Sale size Issue size Oualified Institutional Buyers ("QIB"), Non-Institutional Investors ("NIIs") & Retail Individual Bidders ("RIBs") Individual Bidders ("RIBs")	Tresh Issue size Sale size Sale size Issue size Sale size Issue size Issue size Sale size Sale size Issue size Sale size size Sale size S	Fresh Issue size of the Capity Shares of face value of ₹2 each aggregating up to aggregating up to million Fresh Issue size Total Issue size Sale size Sa	Total Issue size Sale size Issue size Qualified Institutional Buyers ("QIB"), Non-Institutional Investors ("NIIs") & Retail Individual Bidders ("RIBs") The Issue is being made pursuant to Regulation 6(2) of the SEBI ICDR Regulations as our Company does not meet the requirement specified aggregating up to ₹ [•] million The Issue is being made pursuant to Regulation 6(2) of the SEBI ICDR Regulations as our Company does not meet the requirement specified under Regulations (6(1)(a) and 6(1)(b) of the SEBI ICDR Regulations. For aggregating up to ₹ [•] million The Issue is being made pursuant to Regulation 6(2) of the SEBI ICDR Regulation 75% of the Net Issue issue or the be available for allocation to QIBs. However, 5% allocation to the Net Investors will be available for allocation to available for allocation. Investors will be available for allo

The Equity Shares offered through the Red Herring Prospectus are proposed to be listed on the stock exchanges being BSE Limited ("BSE") and National Stock Exchange of India Limited ("NSE, and together with the BSE, the "Stock Exchanges"). For the purposes of the Issue, NSE is the Designated Stock Exchange.

PRICE BAND, MINIMUM BID LOT & INDICATIVI	E TIMELINES
Price Band	₹ 56 per Equity Share to ₹ 61 per Equity Share of face
For details of the Price Band and the basis for the Issue Price, please refer to the pre-Issue	value of ₹ 2 each.
advertisement and the section titled "Basis for Issue Price" on page 140 of the RHP.	
Minimum Bid Lot Size	235 Equity Shares
Anchor Investor Bidding Date	Tuesday, September 09, 2025
Bid/Issue Opens On	Wednesday, September 10, 2025
	Friday, September 12, 2025
	Monday, September 15, 2025
Credit of Equity Shares to demat accounts of Allottees	Tuesday, September 16, 2025
Commencement of trading of the Equity Shares on the Stock Exchanges	Wednesday, September 17, 2025

Weighted average cost of all Equity Shares transacted in the three years, 18 months and one year preceding the date of the Red Herring Prospectus:

Period	Weighted average cost of acquisition per Equity Share (in ₹)*	Cap Price is 'x' times the weighted average cost of acquisition^	Range of acquisition price per Equity Share: lowest price – highest price (in ₹)*
Last one year preceding the date of the Red Herring Prospectus	43.87	[•]	0 - 50.00
Last 18 months preceding the date of the Red Herring Prospectus	44.52	[•]	0 - 50.00
Last three years preceding the date of the Red Herring Prospectus	36.84	[•]	0 - 50.00

^{*} As certified by M/s. Nisarg J Shah & Co., Chartered Accountants, pursuant to their certificate dated September 02, 2025.

Disclaimer: The Equity Shares offered in the Issue have not been and will not be registered under the U.S. Securities Act or any state securities laws in the United States, and unless so registered, may not be offered or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and in accordance with any applicable U.S. state securities laws. Accordingly, the Equity Shares are being offered and sold outside the United States in 'offshore transactions' in reliance on Regulation S under the U.S. Securities Act and the applicable laws of the jurisdictions where such offers and sales are made.

RISKS IN RELATION TO THE FIRST ISSUE

This being the first public issue of our Company, there has been no formal market for the Equity Shares of our Company. The face value of the Equity Shares is ₹ 2 each. The Floor Price, the Cap Price and the Issue Price (as determined by our Company, in consultation with the BRLM), on the basis of the assessment of market demand for the Equity Shares by way of the book building process, as stated in "Basis for Issue Price" on page 140 of the RHP, should not be considered to be indicative of the market price of the Equity Shares after the Equity Shares are listed. No assurance can be given regarding an active and/or sustained trading in the Equity Shares nor regarding the price at which the Equity Shares will be traded after listing.

GENERAL RISK

Investments in equity and equity-related securities involve a degree of risk and investors should not invest any funds in this Issue unless they can afford to take the risk of losing their entire investment. Investors are advised to read the risk factors carefully before taking an investment decision in this Issue. For taking an investment decision, investors must rely on their own examination of our Company and the Issue, including the risks involved. The Equity Shares have not been recommended or approved by the Securities and Exchange Board of India ("SEBI"), nor does SEBI guarantee the accuracy or adequacy of the contents of this Red Herring Prospectus. Specific attention of the investors is invited to "Risk Factors" on page 43 of the RHP and page 10 of this Abridged Prospectus.

PROCEDURE

You may obtain a physical copy of the Bid cum Application Form and the RHP from the Stock Exchanges, Members of the Syndicate, Registrar to the Issue, RTA, CDPs, Registered Brokers, Underwriters, Bankers to the Issue, SCSBs.

If you wish to know about processes and procedures applicable to the Issue, you may request for a copy of the RHP and/or the GID from the BRLM or download it from the website of SEBI at www.sebi.gov.in, the websites of NSE and BSE at www.nseindia.com and www.bseindia.com, respectively, and the website of the BRLM at www.pantomathgroup.com.

	PRICE INFORMATION OF BRLM								
Sr.	Issue Name	+/- % change in closin	g price, [+/- % change						
No.			30th calendar days	90th calendar days	180th calendar days				
			from listing	from listing	from listing				
1	Regaal Resources Limited		-	-	-				
2	Highway Infrastructure Limited		-	-	-				
3	Quality Power Electrical Equipments Limited	Pantomath Capital	-22.06% (4.95%)	-0.48% (10.20%)	83.42% (10.27%)				
4	SAR Televenture Limited- Composite Issue	Advisors Private	49.43% (0.73%)	38.30% (-2.64%)	1.56% (-7.02%)				
5	Sanstar Limited	Limited	22.88% (-0.05%)	11.34% (-1.61%)	3.94% (-7.29%)				
6	Kronox Lab Sciences Limited		-3.61% (5.05%)	4.41% (6.85%)	23.00% (6.00%)				
7	SAR Televenture Limited		78.67% (7.50%)	186.86% (11.97%)	101.48% (15.60%)				

For further details, please refer to "Other Regulatory and Statutory Disclosures - Price information of past issues handled by the BRLM" on page 399 and 400 of the RHP.

Name of Book Running Lead	Pantomath Capital Advisors Private Limited		
Manager ("BRLM") and	BRLM") and Tel: 1800 889 8711		
Members of the Syndicate	E-mail: devx.ipo@pantomathgroup.com		
	Investor Grievance E-mail: investors@pantomathgroup.com		
Name of Syndicate Member	Asit C. Mehta Investment Interrmediates Limited		
Name of Registrar to the Issue	the Issue KFin Technologies Limited		
	Tel: 040-67162222/18003094001; E-mail: dal.ipo@kfintech.com		
	Investor grievance E-mail: einward.ris@kfintech.com		
Name of Statutory Auditor	M/s. Nisarg J Shah & Co., Chartered Accountants		
Name of Credit Rating Agency			
and the rating or grading			
obtained, if any			
Name of Debenture Trustee	Not Applicable		

[^] To be updated upon finalization of the Price Band.

	The list of SCSBs notified by SEBI for the ASBA process is available at http://www.sebi.gov.in/sebiweb/other/OtherAction. do?doRecognised=yes, or at such other website as may be prescribed by SEBI from time to time. A list of the Designated SCSB Branches with which an ASBA Bidder (other than a RIB using the UPI Mechanism), not Bidding through Syndicate/Sub Syndicate or through a Registered Broker, RTA or CDP may submit the Bid cum Application Forms, is available at https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=34, or at such other websites as may be prescribed by SEBI from time to time.
	In accordance with SEBI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019 and SEBI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019, SEBI ICDR Master Circularand SEBI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2022/45 dated April 5, 2022, UPI Bidders using the UPI Mechanism may apply through the SCSBs and Mobile Applications whose names appears on the website of the SEBI (https://www.sebi.gov.in/sebiweb/other/OtherAction. do?doRecognisedFpi=yes&intmId=40) and (https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=43) respectively, as updated from time to time.
Syndicate SCSB Branches	In relation to Bids (other than Bids by Anchor Investors) submitted to a member of the Syndicate, the list of branches of
Syndicate Sesb Branches	the SCSBs at the Specified Locations named by the respective SCSBs to receive deposits of Bid cum Application Forms
	from the members of the Syndicate is available on the website of the SEBI www.sebi.gov.in/sebiweb/other/OtherAction.
	do?doRecognisedFpi=yes&intmId=35 and updated from time to time or any such other website as may be prescribed by
	SEBI from time to time. For more information on such branches collecting Bid cum Application Forms from the Syndicate
	at Specified Locations, see the website of the SEBI www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes
	&intmId=35 as updated from time to time or any such other website as may be prescribed by SEBI from time to time.
Details regarding website	The list of the RTAs eligible to accept ASBA Forms at the Designated RTA Locations, including details such as address,
	telephone number and e-mail address, is provided on the websites of the Stock Exchanges at https://www.bseindia.com/
	Static/Markets/PublicIssues/RtaDp.aspx and https://www.nseindia.com/products/consent/equities/ipos/asba-procedures.htm,
	respectively as updated from time to time.
transfer agents, depository	For further details, see "Issue Procedure" on page 417 of the RHP.
participants and stock brokers	
who can accept application from	
investor (as applicable)	

	PROMOTERS OF OUR COMPANY					
Sr	Name	Individual/	Experience & Educational Qualification/ Corporate Information			
No.		Corporate /Trust				
1	Parth Naimeshbhai Shah	Individual	He holds a bachelor's degree in business administration from V.M. Patel College of Management Studies, Ganpat University, and a master's degree in business administration (marketing) from Acharya Molibhai Patel Institute of Computer Studies, Ganpat University. He was previously associated with Talentnow Solution Services Private Limited. He has more than 7 years of experience in the flexible workspace sector.			
2	Umesh Satishkumar Uttamchandani	Individual	He holds a bachelor's degree in commerce from Som-Lalit College of Commerce, Gujarat University and a master's degree in business administration from Sheffield Hallam University, where he was awarded an international achievement scholarship (2012-13). He also holds a post graduate diploma in banking operations from Institute of Finance, Banking and Insurance. He has more than 7 years of experience in the flexible workspace sector. He has been the recipient of "Ecosystem Stakeholders Recognition" award by Gujarat University Startup & Entrepreneurship Council ("GUSEC"), in recognition of his contributions towards the growth and development of the Gujarat Startup and Innovation Ecosystem.			
3	Rushit Shardulkumar Shah	Individual	He holds a bachelor's degree in technology (information technology) from U.V. Patel college of Engineering, Ganpat University. He was previously associated with The Gujarat State Co-operative Bank Limited. He has more than 7 years of experience in the flexible workspace sector.			
4	Jaimin Jagdishbhai Shah	Individual	He holds a bachelor's degree in engineering (computer Centre) from D.D.I.T., Gujarat University. He has over 8 years of experience in the information technology sector.			
5	Pranav Niranjan Pandya	Individual	He holds a diploma in electronics and radio engineering from Government Polytechnic for Girls, Surat . Presently, he is associated with Dev Information Technology Limited in the capacity of whole-time director. He has an Experience of more than 27 years in technology industry.			
6	Amisha Jaimin Shah	Individual	She holds a bachelor's degree in commerce from H.L. Commerce College. Presently, she is associated with Dev Information Technology Limited and provides administration related services. She has an experience of more than 23 years in administration.			
7	Kruti Pranav Pandya	Individual	She holds a diploma in electronics and radio engineering from Government Polytechnic for Girls, Surat. Presently, she is associated with Dev Information Technology Limited in the capacity of Software Developer. She has an experience of more than 19 years in software development.			
8	Dev Information Technology Limited	Corporate	Dev Information Technology Limited was initially incorporated as a private limited company under the Companies Act, 2013 and was granted a certificate of incorporation by the RoC on December 23, 1997. Pursuant to that, it was converted to a public limited company and was granted a fresh certificate of incorporation by the RoC on February 17, 2017 with CIN: L30000GJ1997PLC033479. The Permanent Account Number of Dev Information Technology Limited is AAACD5427B. The registered office of Dev Information Technology Limited is situated at 14, Aaryans Corporate Park Nr. Shilaj Railway Crossing, Thaltej, Ahmedabad, Gujarat, India, 380059. Dev Information Technology Limited is a listed company, having its equity shares listed on BSE and NSE. It is engaged in the business of providing a range of Information Technology solutions.			

| engaged in the business of providing a range of Information Technology solutions.

For details in respect of our Promoters, please see the section titled "Our Promoters and Promoter Group" beginning on page 272 of the RHP.

OUR BUSINESS OVERVIEW AND STRATEGY

Company Overview: We are one of the largest flex space operators in Tier 2 markets in terms of operational flex stock (Source: JLL report). Since our inception, we have established our presence in both Tier 1 and Tier 2 markets across India, including regions such as Delhi NCR, Hyderabad, Mumbai, Pune, Ahmedabad, Gandhinagar, Indore, Jaipur, Udaipur, Rajkot and Vadodara as of May 31, 2025.

Our comprehensive office space solutions include sourcing office spaces, customizing designs, developing spaces and providing technology solutions to providing complete asset management. This means we not only create and manage office environments but also ensure that they operate efficiently, allowing our clients to focus on their core business activities. For this purpose, we ensure property upkeep, including regular cleaning, HVAC (heating, ventilation, and air conditioning) maintenance, plumbing, electrical systems, house keeping, administrative assistance, etc. This ensures that the office environment is always ready for use, without clients needing to manage these day-to-day operational tasks.

Revenue Segmentation Geographies: India

Market Share: Negligible.

Manufacturing Plant: Not Applicable

Key Performance Indicators:

(in ₹ million, unless otherwise stated)

			,	
Particulars	Unit	Fiscal 2025	Fiscal 2024	Fiscal 2023
Revenue from Operations ⁽¹⁾	₹	1,588.75	1,080.87	699.11
Revenue CAGR (Fiscal 2023 to 2025) (%) ⁽²⁾	%			50.75
EBITDA ⁽³⁾	₹	804.57	647.39	298.81
EBITDA Margin (%) ⁽⁴⁾	%	50.64	59.90	42.74
Restated Profit/ (Loss) for the year ⁽⁵⁾	₹	17.73	4.37	(128.30)
Restated Profit/ (Loss) for the year as a % of total Income ⁽⁶⁾	%	1.00	0.39	(17.98)
Total Equity ⁽⁷⁾	₹	547.86	287.88	12.22
Capital Employed ⁽⁸⁾	₹	1,820.96	1,292.95	338.79
Total Assets ⁽⁹⁾	₹	5,403.76	4,110.89	2,824.22
ROCE(%) ⁽¹⁰⁾	%	25.95	17.31	3.65
Debt / Equity (11)	Times	2.39	3.51	27.17
Operational Cities ⁽¹²⁾	Number	11	11	9
Operational Centers ⁽¹³⁾	Number	26	25	17
Operational Super Built-up Area (14)	Million square feet	0.84	0.81	0.63
Number of Capacity Seats in Operational Centers ⁽¹⁵⁾	Number	13,759	12,543	10,165
Number of Occupied Seats in Operational Centers ⁽¹⁶⁾	Number	12,054	10,422	8,218
Occupancy rate in Operational Centers (%) ⁽¹⁷⁾	%	87.61	83.09	80.85

Notes:

- Revenue from operations means revenue from operations as per the Restated Consolidated Financial Information;
- Revenue CAGR growth provides information regarding the growth in terms of our business for the respective period in terms of CAGR;
- 3. EBITDA is calculated as profit / (loss) before tax plus finance costs, depreciation and amortisation expense and less other income;
- EBITDA Margin is calculated as EBITDA divided by Revenue from Operations;
- Restated Profit / (Loss) for the year means the restated profit / (loss) for the year after tax as per the Restated Consolidated Financial Information;
- Restated Profit / (Loss) for the year as a % of Total Income is calculated as restated profit / (loss) for the year divided by Total Income;
- Total Equity is calculated as total Net worth including non-controlling interest;
- Capital employed is calculated as the sum of total Net worth, total borrowings minus cash & cash equivalents;
- Total Assets means sum for non- current and current assets of our Company; 9.
- 10. Return on Capital Employed (ROCE) is calculated as EBIT divided by capital employed where (i) EBIT means EBITDA plus depreciation and amortization expense including other income;
- Debt to Equity Ratio is calculated as total borrowings divided by total net worth; 11.
- Operational Cities refer to cities where (i) our Company have entered into binding lease or operating arrangements with our space owners; (ii) our Company have paid the security deposit to the space owners; and (iii) clients can start availing our Company's services at the Centers;
- Operational Centers refer to centers where (i) our Company have entered into binding lease or operating arrangements with their space owners; (ii) our Company have paid the security 13. deposit to the space owners; and (iii) clients can start availing our Company's services at the Centers;
- Operational Super Built-up Area of a property is the total contracted area, which includes the carpet area, along with the terrace, balconies, areas occupied by walls, and areas occupied by common/shared construction for all our Centers;
- Number of Capacity Seats in Operational Centers means the maximum number of Seats available across all our Operational Centers; 15.
- Number of Occupied Seats in Operational Centers means Total number of Seats contracted in the Company's Operational Centers;
- Occupancy rate in Operational Centers The percentage of Number of Occupied Seats in Operational Centers divided by the Capacity seats in Operational Centers.

For details of our other operating metrics disclosed elsewhere in the Red Herring Prospectus, see "Our Business" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" at pages 215 and 359 of the RHP, respectively.

Industries served: Flexible workspace.

For further details, please see "Industry Overview" on page 155 of the RHP.

Intellectual Property: For details in relation to our intellectual property, see "Our Business - Intellectual Property" on page 233 of the RHP and for risks associated with our intellectual property, see "Risk Factors" on page 43 of the RHP.

Employee Strength: As on May 31, 2025, we have 182 permanent employees.

For further information, see "Our Business – Human Resources" on page 233 of the RHP.

			BOARD OF DIRECTORS	
Sr. No.	Name	Designation	Experience & Educational Qualification	Directorships in other companies
1.	Parth Naimeshbhai Shah	Chairman and Whole- time Director	He holds a bachelor's degree in business administration from V.M. Patel College of Management Studies, Ganpat University, and a master's degree in business administration (marketing) from Acharya Molibhai Patel Institute of Computer Studies, Ganpat University. He was previously associated with Talentnow Solution Services Private Limited. He has approximately 7 years of experience in the flexible workspace sector.	Saasjoy Solutions Private Limited Foreign Companies
2.	Umesh Satishkumar Uttamchandani	Managing Director	He holds a bachelor's degree in commerce from Som-Lalit College of Commerce, Gujarat University and a master's degree in business administration from Sheffield Hallam University, where he was awarded an international achievement scholarship (2012-13). He also holds a post graduate diploma in banking operations from Institute of Finance, Banking and Insurance.	Saasjoy Solutions Private Limited Flo Mobility Private Limited Scaleax Advisory Private Limited
3.	Rushit Shardulkumar Shah	Whole-time Director	He holds a bachelor's degree in technology (information technology) from U.V. Patel college of Engineering, Ganpat University. He was previously associated with The Gujarat State Co-operative Bank Limited. He has approximately 7 years of experience in the flexible workspace sector.	NilForeign CompaniesNil
4.	Jaimin Jagdishbhai Shah	Non – Executive Nominee Director*	He holds a bachelor's degree in engineering (computer Centre) from D.D.I.T., Gujarat University. He has over 8 years of experience in the information technology sector.	 Indian Companies Minddefft Technologies Private Limited Zodiac Energy Limited Gujarat Apollo Industries Limited Dev Information Technology Limited The Indo-Canadian Business Chamber Dhyey Consulting Services Private Limited TIE Ahmedabad Association Foreign Companies Nil
5.	Yash Shah	Non- Executive Non- Independent Director	He holds a bachelor's degree in technology(mechanical engineering) from Sardar Vallabhbhai National Institute of Technology, Surat. He was previously employed at Pivoting Softwares Private Limited for a period of over nine years, and the last position he held was that of chief executive officer. He has more than 10 years of experience in the information technology sector.	Pivoting Softwares Private Limited Foreign Companies
6.	Gopi Trivedi	Independent Director	She also holds a certificate of practice issued by the Bar Council of India, enrolling her as an advocate. She is a registered patent agent with the Patent Office, Government of India. She is also a certified patent valuation analyst from the Business Development Academy. She was a lecturer in computer science/ computer engineering/ information technology at K.S. School of Business Management, Gujarat University. She has more than 20 years of experience in the intellectual property field and is presently the head of the Patent Division at Y. J. Trivedi & Co.	 Intellectual Property Protection Organisation Private Limited GTU Innovation & Start up Center Foreign Companies Nil
7.	Praveen Kumar	Independent Director	He holds a bachelor's degree in science from P.P.N. College, Kanpur University and has passed the examinations for a master's degree in science from P.P.N. College, Kanpur University. He was associated with Life Incorporation of India for a period of over 36 years. He has more than 36 years of experience in the insurance sector.	• Nil Foreign Companies
8.	Pathik Patwari	Independent Director	He holds a bachelor's degree in science (special) from St. Xaviers College, Gujarat University and has completed a post graduate diploma in business management from Som-Lalit Institute of Management Studies. He has served as one of the past presidents of Gujarat Chamber of Commerce & Industry (GCCI). He has more than 14 years of experience in the Infrastructure sector.	 Jayatma Enterprises Limited Neo Urja Private Limited Nexus Infratech Private Limited AIC-GUSEC Foundation The Sports Club of Gujarat Limited GSEC Enviro Solution Private Limited Nexus Spray Foam Private Limited Foreign Companies Nil
9.	Anish Patel	Independent Director	He holds a bachelor's degree in business administration from B.J. Vanijya Mahavidyalaya, Sardar Patel University and has completed master's in business administration from K.S. School of Business Management. He also holds a master's degree in business administration from Stuart School of Business, Illinois Institute of Technology, Chicago. He has more than 22 years of experience in the Gas Industry sector.	M -Tech Valves Systems India Private Limited Aims Oxygen Private Limited

			BOARD OF DIRECTORS	
Sr.	Name	Designation	Experience & Educational Qualification	Directorships in other companies
No. 10	Anand Patel		He holds a bachelor's degree in engineering (mechanical branch) from L.D. Engineering College, Gujarat University and a master's degree in mechanical engineering from Stevens Institute of Technology. He also holds a master's degree in business administration from Johnson School at Cornell University. He has approximately 23 years of experience in the manufacturing sector.	Neptune Înfrastructure Private Limited Credo Advanced Chemicals Limited PEH Agri Equipment India Private Limited

^{*}Nominee of our corporate Promoter, Dev Information Technology Limited

For further details in relation to our Board of Directors, see "Our Management" beginning on page 253 of the RHP.

OBJECTS OF THE ISSUE

Issue of up to 23,500,000 Equity Shares for cash at price of ₹ [•] per Equity Share (including a premium of ₹ [•] per Equity Share), aggregating up to ₹ [•] million, subject to finalization of Basis of Allotment. For details, see "Summary of the Offer Document" and "The Issue" on pages 30 and 84, respectively.

Object of the Issue

Our Company proposes to utilize the Net Proceeds towards funding the following objects (collectively, the "Objects"):

- Capital expenditure for fit-outs in the Proposed Centers;
- Repayment and/or pre-payment, in full or part, of certain borrowings availed by our Company including redemption of non-convertible debentures issued by our Company ("NCDs"); and
- General corporate purposes.

In addition, we expect to achieve the benefit of listing of the Equity Shares on the Stock Exchanges, enhancement of our Company's visibility and brand name amongst our existing and potential customers and creation of a public market for the Equity Shares in India.

The main objects clause and objects incidental and ancillary to the main objects clause as set out in the Memorandum of Association enables our Company: (i) to undertake our existing business activities; and (ii) to undertake the proposed activities to be funded from the Net Proceeds for which the funds are being raised by us in the Issue.

Net Proceeds

After deducting the Issue related expenses from the Gross Proceeds, we estimate the net proceeds of the Issue to be ₹ [•] million ("Net Proceeds"). The details of the Net Proceeds of the Issue are summarized in the table below:

(₹ in million)

S. No.	Particulars	Estimated Amount
1.	Gross Proceeds from the Issue	Up to [●]
2.	Less: Issue Expenses in relation to the Issue	
	Net Proceeds	[•] ⁽²⁾

⁽¹⁾ See "Objects of the Issue-Issue related Expenses" on page 136 of the RHP.

Utilisation of Net Proceeds

The Net Proceeds are proposed to be utilised in accordance with the details provided in the table below:

Particulars Particulars	Amount (₹ in million)
Capital expenditure for fit-outs in the Proposed Centers	731.16
Repayment and/or pre-payment, in full or part, of certain borrowings availed by our Company including redemption of non-convertible debentures	350.00
General corporate purposes (1)	[•]
Total Net Proceeds (1)	[•]

⁽¹⁾ To be finalised upon determination of the Issue Price and updated in the Prospectus prior to filing with the RoC. The amount utilised for general corporate purposes shall not exceed 25% of the Gross Proceeds.

⁽²⁾ Subject to the finalisation of the Basis of Allotment.

IN THE NATURE OF ABRIDGED PROSPECTUS - MEMORANDUM CONTAINING SALIENT

Proposed schedule of implementation and deployment of Net Proceeds

We propose to deploy the Net Proceeds for the aforesaid purposes in accordance with the estimated schedule of implementation and deployment of funds as set forth in the table below:

(₹ in million)

S.	Particulars Particulars	Estimated utilization	Estimated schedule	
No.		from Net Proceeds	Fiscal 2026	Fiscal 2027
1.	Capital expenditure for fit-outs in the Proposed Centers	731.16	340.44	390.72
	Repayment and/or pre-payment, in full or part, of certain borrowings availed by	350.00	350.00	-
	our Company including redemption of non-convertible debentures			
	General corporate purposes (1)	[•]	[•]	[•]
	Total Net Proceeds (f)	[•]	[•]	[•]

⁽¹⁾ To be finalised upon determination of the Issue Price and updated in the Prospectus prior to filing with the RoC. The amount utilised for general corporate purposes shall not exceed 25% of the Gross Proceeds.

Details and reasons for non-deployment or delay in deployment of proceeds or changes in utilisation of issue proceeds of past public offers / rights issues, if any, of our Company in the preceding 10 years: Not Applicable

Name of Monitoring Agency: Infomerics Valuation and Rating Ltd. Terms of Issuance of Convertible Security, if any: Not applicable

Shareholding Pattern as on the date of the RHP:

Category of shareholder	Pre-Issue number of fully paid-up Equity Shares	% Holding of Pre Issue Equity Share Capital
Promoters and Promoter Group	33,201,850	49.80
Public	33,485,665	50.20
Total	66,687,515	100.00

Net Proceeds

After deducting the Issue related expenses from the Gross Proceeds, we estimate the net proceeds of the Issue to be ₹ [•] million ("Net Proceeds"). The details of the Net Proceeds of the Issue are summarized in the table below:

(₹ in million)

S. No.	Particulars	Estimated Amount
1.	Gross Proceeds from the Issue	Up to [●]
2.	Less: Issue Expenses in relation to the Issue	[•] (I)
	Net Proceeds	• (2)

⁽¹⁾ See "Objects of the Issue-Issue related Expenses" on page 136 of the RHP.

Utilisation of Net Proceeds

The Net Proceeds are proposed to be utilised in accordance with the details provided in the table below:

Particulars	Amount (₹ in million)
Capital expenditure for fit-outs in the Proposed Centers	731.16
Repayment and/or pre-payment, in full or part, of certain borrowings availed by our Company	350.00
including redemption of non-convertible debentures	
General corporate purposes (1)	[•]
Total Net Proceeds (1)	[•]

⁽¹⁾ To be finalised upon determination of the Issue Price and updated in the Prospectus prior to filing with the RoC. The amount utilised for general corporate purposes shall not exceed 25% of the Gross Proceeds.

.Means of finance

The fund requirements for the Objects above are proposed to be entirely funded from the Net Proceeds and hence, no amount is proposed to be raised through any other means of finance. Accordingly, we are in compliance with the requirements prescribed under Paragraph 9(C)(1) of Part A of Schedule VI and Regulation 7(1)(e) of the SEBI ICDR Regulations which require firm arrangements of finance to be made through verifiable means towards at least 75% of the stated means of finance, excluding the amount to be raised through the Issue and existing internal accruals.

SUMMARY OF SELECTED FINANCIAL INFORMATION

The details of certain financial information as set out under the SEBI ICDR Regulations, for the Financial Years ended March 31, 2025, March 31, 2024, and March 31, 2023, as derived from the Restated Consolidated Financial Information are set forth below:

(₹ in million, except per share data)

Particulars	Fiscals		
	March 31, 2025	March 31, 2024	March 31, 2023
Share capital	169.15	35.91	35.90
Revenue from operations	1,588.75	1,080.87	699.11
Restated profit / (loss) for the year	17.73	4.37	(128.30)
Earnings per Equity Share (post bonus & split) (3) (4)			` ′
- Basic (1)	0.27	0.08	(2.55)
- Diluted (2)	0.27	0.08	(2.55)
Net Asset Value per Equity Share (5)	7.68	4.10	(2.55) (0.43) 12.22
Net worth ⁽⁶⁾	547.86	287.88	12.22
Total borrowings (7)	1,306.73	1,010.50	332.01
Notes:	•	*	

In accordance with Ind AS 33, Basic earnings per share are calculated by dividing the restated profit or loss for the year attributable to equity shareholders by the weighted average number of Equity Shares outstanding during the year.

In accordance with Ind AS 33, Diluted earnings per equity share means diluted earnings per share are calculated by dividing the restated profit/(loss) for the year attributable to equity shareholders by the weighted average number of Equity Shares outstanding during the year as adjusted for the effects of all dilutive potential Equity Shares during the year.

Pursuant to resolutions passed by our Board at its meeting dated September 19, 2024 and the Shareholders at their EGM dated September 19, 2024, our Company has issued bonus shares in the proportion of 900:1 i.e. 900 Equity Shares of ₹10 each for every 1 Equity Share of ₹10 each held by existing equity Shareholders of the Company.

Pursuant to resolutions passed by our Board at its meeting dated September 19, 2024 and the Shareholders at their EGM dated September 19, 2024, our Company has sub-divided its Equity Shares of face value of ₹10 each to Equity Shares of face value of ₹2 each.

⁽²⁾ Subject to the finalisation of the Basis of Allotment.

- (5) Net Asset Value per Equity Share (in ₹): Net Asset Value per Equity Share is calculated as total of equity share capital and other reserves as of the end of relevant year divided by the number of equity shares outstanding at the end of the year. The Net Asset Value per equity share disclosed above is after considering the impact of bonus and subdivision of the issued equity shares.
- (6) Net Worth means the aggregate value of the paid up share capital and all reserves created out of the profits and securities premium account and debit or credit balance of profit and loss account, after deducting the aggregate value of the accumulated losses, deferred expenditure and miscellaneous expenditure not written off, but does not include reserves created out of revaluation of assets, write back of depreciation and amalgamation, in accordance with Regulation 2(1)(hh) of the SEBI ICDR Regulations.
- (7) Total borrowings represent sum of current and non-current borrowings.

For further details, see "Restated Consolidated Financial Information" on page 359 of the RHP.

INTERNAL RISK FACTORS

The below mentioned risks are Top 5 risk factors as per the RHP.

- We incurred a loss of ₹ 128.30 million during Fiscal 2023, and reported negative EPS. While we turned PAT positive in Fiscal 2024, we cannot assure you that
 we will sustain profitability going forward. Our inability to sustain profitability by generating higher revenues and managing expenses may have an adverse effect
 on our business, results of operations, cash flows and financial condition.
- 2. We do not own the land and buildings at any of our Centers. Any defect in the title and ownership of the land and building where our Centers are located may result in our Centers being shut down, result in relocation costs for us and termination of our Client Agreement, which may adversely impact our results of operations and profitability.
- 3. We acquired 43.69% of the paid-up equity share capital of Janak Urja Private Limited (JUPL), one of our Associates and Group Companies, in pursuance of our PropCo-OpCo model and if we fail to realise the financial benefit of such investments, it could have a material adverse effect on our business, financial condition, cash flows and results of operations. Further, we may fail to successfully make acquisitions or investments, and we may not be able to successfully integrate acquisitions or achieve the anticipated benefits from these acquisitions or investments that we make.
- 4. Our success largely depends on our ability to identify the preferred buildings/ properties in preferred locations and sourcing such Centers at the right rate of rental and other commercial terms. We intend to allocate an aggregate of ₹731.16 million of the Net Proceeds towards capital expenditure for fit-outs in the 4 (four) Proposed Centers, out of which we have not entered into any agreements for 2 (two) of the Proposed Centers. Any failure to do so will adversely affect our business, cash flows, results of operations and profitability.
- 5. Our top 10 customers contributed to 38.58%, 37.18% and 37.93% of our revenue from operations and our top 20 customers contributed to 54.13%, 53.53% and 53.33% of our revenue from operations for the Fiscals 2025, 2024 and 2023, respectively. Any decrease in revenues or sales from any one of our key customers may adversely affect our business and results of operations.

For further details, see "Risk Factors" beginning on page 43 of the RHP.

SUMMARY OF OUTSTANDING LITIGATIONS, CLAIMS AND REGULATORY ACTION

A. A summary of outstanding litigation proceedings involving our Company, Directors, Promoters, and Subsidiaries as on the date of the Red A summary of outstanding litigation proceedings involving our Company, our Subsidiaries, our Directors, our Promoters and our Group Companies in accordance with the SEBI ICDR Regulations and the Materiality Policy as on the date of the Red Herring Prospectus, is provided below:

Name of entity	Criminal proceedings	Tax proceedings	Statutory or regulatory	Disciplinary actions by the SEBI or Stock Exchanges against our Promoters	Other material	Aggregate amount involved*
		·	proceedings	against our Promoters	proceedings	(₹ in million)
Company			1 0	•	1 0	
By our Company	Nil	Nil	Nil	Nil	Nil	Nil
Against our Company	Nil	9	Nil	Nil	1	14.19
Directors						
By our Directors	Nil	Nil	Nil	Nil	Nil	Nil
Against our Directors	Nil	Nil	Nil	Nil	Nil	Nil
Promoters						
By our Promoters	Nil	Nil	Nil	Nil	1	N/A
Against our Promoters	Nil	Nil	Nil	Nil	Nil	Nil
Against our Promoters Subsidiaries						
By our Subsidiaries	Nil	Nil	Nil	Nil	Nil	Nil
Against our Subsidiaries	Nil	Nil	Nil	Nil	Nil	Nil
Group Companies						
By our Group Companies	Nil	Nil	Nil	Nil	Nil	Nil
Against our Group Companies	Nil	Nil	Nil	Nil	Nil	Nil

^{*}To the extent ascertainable and quantifiable

A summary of outstanding criminal litigation proceedings and actions by statutory or regulatory authorities involving our KMPs and SMPs as on the date of the Red Herring Prospectus, is provided below:

Name of the person Criminal proceedings		Statutory or regulatory proceedings	Aggregate amount involved* (₹ in million)	
KMPs			, , ,	
By our KMPs	Nil	Nil	Nil	
Against our KMPs	Nil	Nil	Nil	
SMPs				
By our SMPs	Nil	Nil	Nil	
Against our SMPs	Nil	Nil	Nil	

^{*}To the extent ascertainable and quantifiable

For further details, see "Outstanding Litigation and Material Developments" on page 384 of the RHP.

- B. Brief details of top 5 material outstanding litigation / legal proceedings initiated against the Company and amount involved: Nil.
- C. Disciplinary action taken by SEBI or stock exchanges against the Promoters in last 5 financial years including outstanding action, if any: Nil.
- D. Brief details of outstanding criminal proceedings against the Promoters: Nil

For further details of the outstanding litigation proceedings, see "Outstanding Litigation and Material Developments" on page 384 of the RHP.

ANY OTHER IMPORTANT INFORMATION AS PER BOOK RUNNING LEAD MANAGER/COMPANY - NIL

DECLARATION BY OUR COMPANY

We hereby declare that all relevant provisions of the Companies Act, 2013 and the regulations and guidelines issued by the Government of India, or the regulations or guidelines issued by the Securities and Exchange Board of India, established under Section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with, and no statement made in the Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the SCRA, the SCRA and the Securities and Exchange Board of India Act, 1992, each as amended, or the rules made, or regulations or guidelines issued thereunder, as the case may be. We further certify that all the statements made in the Red Herring Prospectus are true and correct.